

# Headlines

**Peter Gowers** 





#### **Strategic focus driving good performance**





Group RevPAF¹ up 7.6% - strong growth in each region



Closing occupancy up 11.8% year on year to 3.26 million sq ft



Revenue up 6.4% to £48.4 million



Store EBITDA<sup>1</sup> up 4.7% to £29.9 million



Underlying Group EBITDA up 0.9% to £24.5 million



Interim Dividend up 5.7% to 1.85 pence per share



#### **Encouraging early progress on our 3-year strategic plan**

- Decision to lead the industry by focusing on RevPAF is working:
  - Good growth in all markets
  - UK regions RevPAF up 6.4% as a result of pricing strategy
- On track with strategic priorities and investments
- Encouraging early results from strategic investments
  - improved brand visibility and online share
  - growing sales conversion levels
- Positive start to Q3 continuing to perform broadly in line with expectations
  - movement in blended rate and foreign exchange compared to prior year



# Finance

Richard Hodsden







#### Year on year increase in new lets

	Q1 2011 vs Q1 2010	Q2 2011 vs Q2 2010	Q3 2011 vs Q3 2010	Q4 2011 vs Q4 2010	Q1 2012 vs Q1 2011	Q2 2012 vs Q2 2011
Personal customers	+7%	+3%	+6%	+16%	+16%	+9%
Business customers	+11%	+3%	+11%	+13%	+15%	+7%
Total	+8%	+3%	+7%	+16%	+15%	+8%
Seasonal movement from Q1 to Q2 repeated both years						

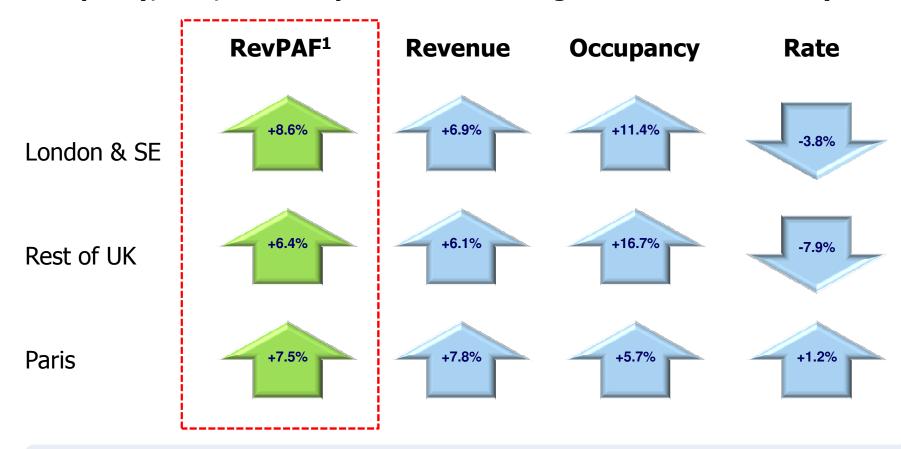
 Focus on RevPAF delivering strong quarter on quarter growth in new lets for both personal and business customers







#### Occupancy, rate, revenue performance change in constant currency

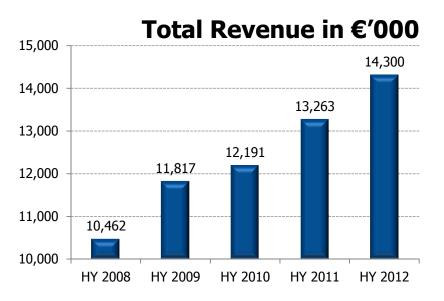


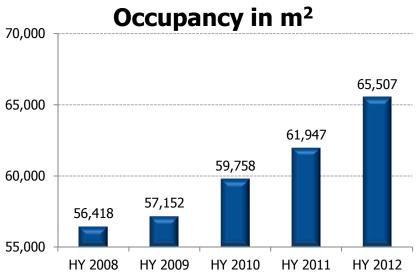
Focusing on free cash flow generation



#### Une Pièce en Plus continues to perform well







- Revenue up 7.8% on HY 2011
- Storage rate up 1.2% from €36.30 to €36.80 per sq ft (reflecting changing business mix)
- Storage rate for the mature store portfolio up 3.8% from €37.70 to €39.10 per sq ft
- Occupancy growth of 3,560 m<sup>2</sup> (+5.7%)
- Occupancy rate of 72% including new stores
- Trading in new stores of Torcy and Gonesse significantly ahead of expectations



# Good revenue growth partially offset in the short-term by strategic investments and costs of new stores



EPRA Adjusted Income Statement	Six Months to 30 April 2012 (£m)	Six Months to 30 April 2011 (£m)	Movement
Revenue	48.4	45.5	+6.4%
Operating expenses (excluding exceptionals)	(23.9)	(21.3)	-12.2%
EBITDA before exceptional items and investment gain	24.5	24.3	+0.9%
Depreciation & Contingent Rent	(0.5)	(0.3)	
Operating profit before investment loss	24.0	23.9	+0.4%
Investment loss	(2.9)	(2.7)	
Operating profit	21.1	21.2	-0.5%
Net financing costs (underlying)	(11.6)	(11.4)	
Profit before tax	9.5	9.8	-3.1%
Income tax	(2.5)	(2.4)	
Profit for the year ("EPRA Earnings")	6.9	7.4	-6.5%
Adjusted EPRA EPS	3.70p	3.96p	-6.5%
Interim DPS	1.85p	1.75p	+5.7%

<sup>•</sup> The EPRA income statement excludes the investment loss, movements on derivatives, exceptional items and the tax thereon



### **Operating cash flow remains strong**

	Six Months ended 30 April 2012 (£m)	Six Months ended 30 April 2011 (£m)
Operating profit (including exceptional items but before investment loss)	29.8	22.5
Working capital, non-cash movements and exchange gains	(2.9)	(0.4)
Operating cash flow	26.9	22.1
Non-discretionary cash flow		
Maintenance capex	(3.0)	(2.0)
Net interest payments	(9.3)	(7.5)
UK GAAP rental payments	(5.4)	(5.5)
Tax payments	(0.4)	-
Total non-discretionary cash flow	(18.1)	(15.0)
Discretionary cash flow		
Expansion capex	(11.7)	(8.8)
Dividends paid	(6.6)	(6.1)
New cash raised/Borrowings drawn	12.0	8.0
Total discretionary cash flow	(6.3)	(6.9)
Net increase in cash	2.5	0.2



### Full refinancing secured with extended maturities

New Facilities	Total Facility	Term	Drawn as at 30 April 2012
UK Term Facility (in £)	£230m	Aug 16	£230m
UK Revolver (in £)	£40m	Aug 16	£7m
Bank debt (in €)	€70m	Aug 16	€53m
US Private Placement (7 year)	£43m	May 19	£43m
US Private Placement (12 year)	£30m	May 24	£30m
Total Facilities (in £ equivalent)	£400m		£353m

• Current blended interest rate of around 5.30%



# Property portfolio impacted by foreign exchange translation and VAT adjustment



	UK	France	Total	France (in Euro)
	£m	£m	£m	€m
Value as at 1 November 2011	546.6	167.8	714.4	191.1
New stores	13.3	4.1	17.4	5.1
FX movement		(12.0)	(12.0)	
Like for like stores revaluation	(7.4)	1.0	(6.4)	1.2
Pre-VAT Value at 30 April 2012	552.5	160.9	713.4	197.4
Impact of proposed VAT	(23.0)		(23.0)	
Value as at 30 April 2012	529.5	160.9	690.4	197.4

- Overall valuations have decreased by £24.1 million
- New store valuation uplift broadly offset by the marginal reduction in the like for like store valuations and the adverse FX movement
- The majority of the valuation decrease is therefore directly attributable to the impact of the proposed implementation of VAT on self storage in the UK



# Strategic Progress

**Peter Gowers** 





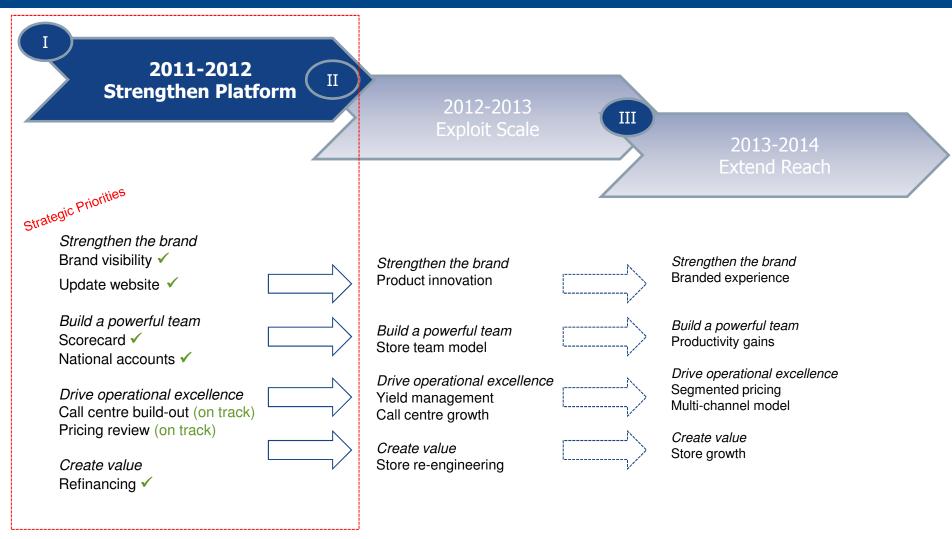
#### Our strategy is to capitalise on our scale and drive operational gearing

- Capitalise on our market leadership and scale
  - Bring the product to wider audience, including more businesses
  - Strengthen marketing and yield management to optimise returns
  - Build enhanced focus on returns with 'internal propco'
- Strengthen the business over the next 3 years
  - Exploit the competitive advantage of scale
  - Grow occupancy at steady RevPAF
  - Deliver operational gearing benefits
  - Maintain selective investment in widening the network



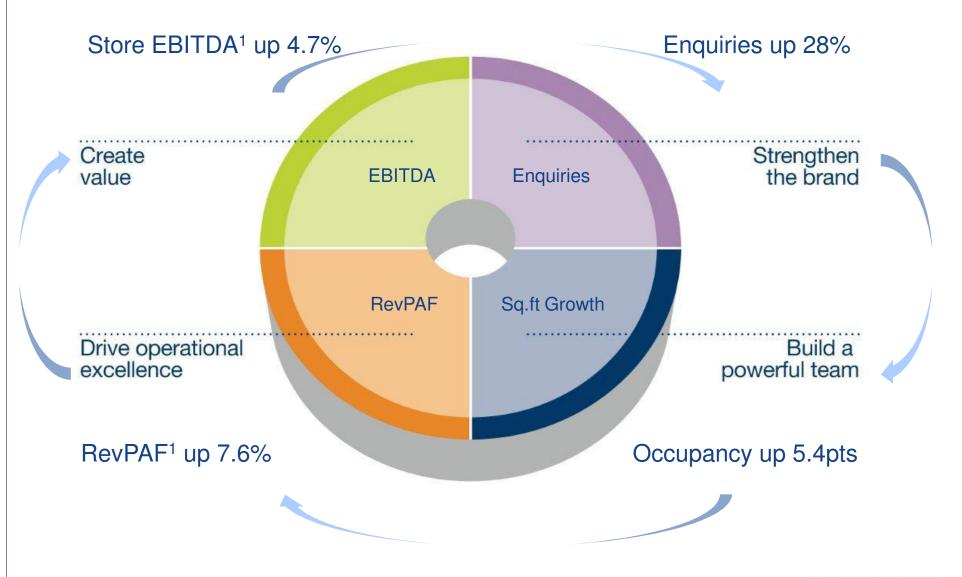
#### We are making steady progress on our 3-year plan













### **Brand: improved customer appeal through more premium feel**















#### **Brand: growing Safestore awareness through integrated marketing**



May/June 2012 targeted television campaign drives awareness



If you're



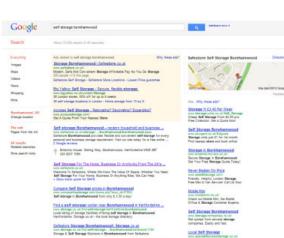






Digital display drives clicks





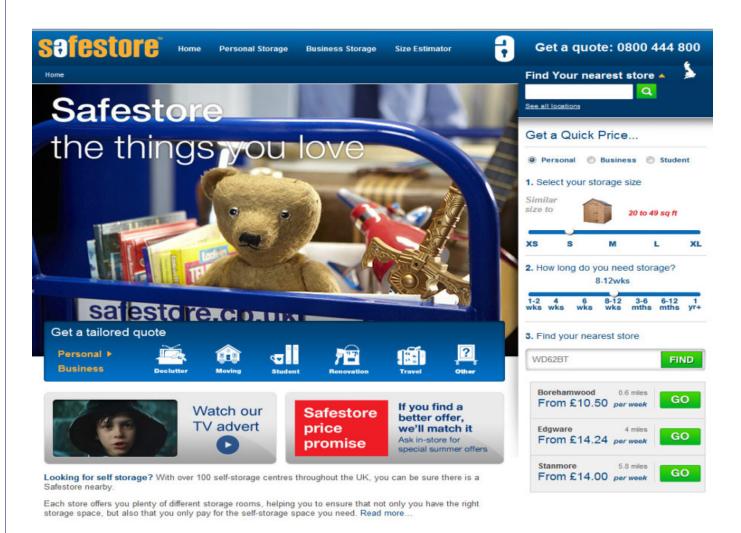
Search presence drives traffic



Initial gains in brand awareness, web visits and enquiries



#### Brand: growing enquiries through leading online customer experience



New website and mobile platform

First in the industry with quick quote engine

Multiple store pricing

Web traffic up c.30% on prior year since web launch

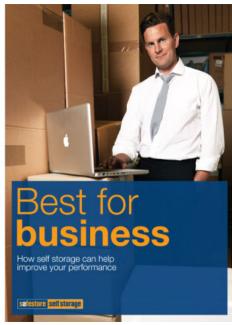
20% more web visitors interact and enquire through the Safestore website



#### Brand: extending the reach and value of national accounts

- H1 2012 occupancy growth of 37%
- Now drives c.170,000 square ft and 6.7% of UK occupancy
- Targets resilient, large companies
- Leverages national scale
- Invested in extending the sales team

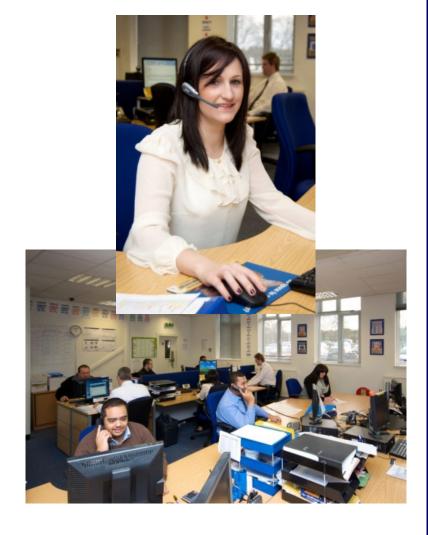






#### Team: improving sales conversion through call centre

- Multi-channel approach:
  - Stores as primary channel
  - Call centre to support peak times, out of hours and multi-quote
  - Web as growing online reservation channel
- Further investment in the call centre during H1 2012 which now handles 16% of all enquiries
- Improving conversion rate





#### Operations: maximising yield through sophisticated pricing

- Customer segmentation identified profitability potential
  - Trial of segment-led offers in UK provinces
  - More balanced rate led strategy in London to fuel long-term growth
- Improving yield in a recession
  - UK regions RevPAF¹ up 6.4% by trading rate for longer-term occupancy
  - London & South East RevPAF¹ up 8.6% by trading short-term occupancy for rate
- Lessons learned
  - Elasticity effects are present
  - Targeted pricing works much better than blanket weeks free



### **Value: selective investment driving future growth**



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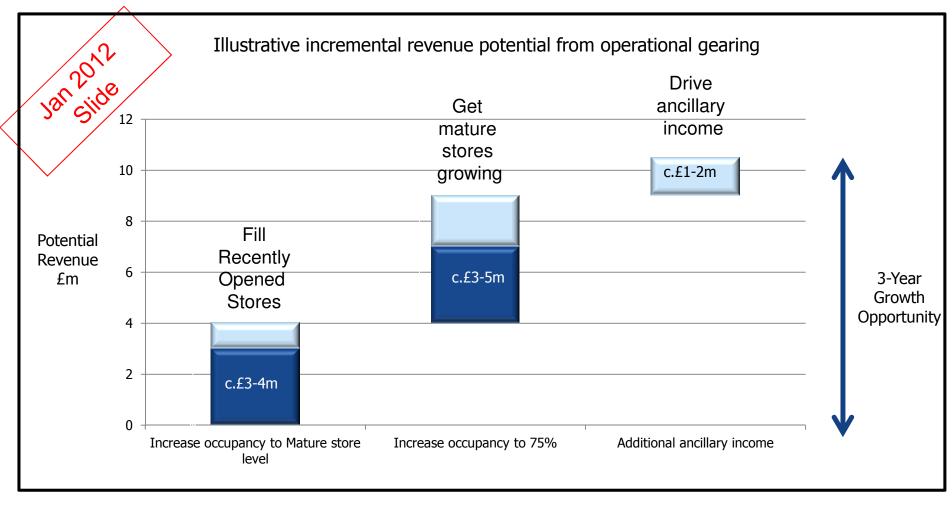


### **Value: selective investment driving further growth**



#### Early days in our plan – progress is on-track







Non-mature stores occupancy was 46% last year now at 54%

Mature stores<sup>1</sup> occupancy was 65% last year now at 67%

Ancillary income up 15% H1 on H1



<sup>26</sup> 

# **G**

#### Safestore is well positioned to address the VAT issue

- UK Government proposal to introduce VAT on self-storage from 1 October 2012
  - Presently engaged in consultation
- Approximately 60% of the business should see little or no impact
  - France unaffected (c.30% of revenues)
  - Ancillary products unaffected (c.10% of revenues)
  - UK businesses who can reclaim VAT partially affected (c.20% of revenues)
- Approximately 40% of the business would potentially be most impacted
  - UK personal customers and non-VAT registered businesses
- Safestore's leadership position creates relative competitive advantage
  - Diversified customer base
  - Large VAT registered national accounts are fastest growing customer segment
  - Recent focus on RevPAF and yield creates head-start in tackling the <u>issue</u>

#### Initial estimates suggest earnings impact but potential cash neutrality

#### Challenges

- 20% price increase may led to occupancy loss or us absorbing part of the cost
  - Our approach would be to target discounts according to value and longevity

#### Opportunities

- Recovery of VAT paid on operating costs and leases
  - Offsetting operating costs on the income statement
- Recovery of VAT previously paid on historic capex under capital goods scheme
  - Returned to the balance sheet

#### Initial broad estimates of net impact:

- Potential £2-3m impact on EBITDA in year 1
- Potentially broadly cash neutral in year 1 after VAT reclaims



### Current corporate status and dividend policy remain appropriate

- REIT status
  - Shareholder value and strategic flexibility remain our focus
  - Not expected to be a significant UK taxpayer in 2012 or 2013
  - Current dividend level already exceeds implied PID level
  - No change to status expected this year
- Dividend Policy
  - Board remains focused on consistent growth in dividend
  - Progressive policy remains in force



#### **Outlook**



- Current performance remains good
  - Continuing solid demand
  - Revenue growth in UK and Paris
- Changing business mix with growth from new stores reducing blended rate
- Tough comparisons
  - H2 last year was an all-time record occupancy growth
  - Impact of strategic investments
  - FX movements from Euro
  - VAT may come in for the last month of the financial year
- Full year broadly in line with our expectations taking into account business mix and FX impact



#### **Strategic focus driving good performance**



- Good underlying operational performance
- Encouraging early results from our strategic investments
- Refinancing completed in full
- On track to deliver
  - Recently opened new stores filling well
  - Mature stores now showing growth
- Potential VAT impact an unwelcome headwind
- 5.7% interim dividend increase reflects our confidence in the business.
- Self-storage growing, cash generative, resilient
- Safestore the market leader



# Appendices





### **Portfolio summary under IFRS**

	Half Year ended 30 April 2012						Half Year	ended 30 Ap	ril 2011	
	Developing (Sq ft '000)	Established (Sq ft '000)	Mature (Sq ft '000)	Large (Sq ft '000)	Total (Sq ft '000)	Developing (Sq ft '000)	Established (Sq ft '000)	Mature (Sq ft '000)	Large (Sq ft '000)	Total (Sq ft '000)
Number of Stores	10	20	84	8	122	11	18	81	8	118
MLA (self storage only)	424	925	3,118	642	5,109	515	815	2,961	641	4,933
Occupancy (self storage only)	185	540	2,082	453	3,260	193	417	1,922	383	2,915
Occupancy (%age)	43%	58%	67%	71%	64%	38%	51%	65%	60%	59%
For the six months to April										
Average rate (per sq ft)	19.78	22.10	27.59	18.19	25.09	21.09	23.54	28.53	19.97	26.33
Total RevPAF	8.93	13.81	23.27	14.64	19.25	7.70	13.43	22.90	14.20	18.61
	£′000	£′000	£′000	£′000	£′000	£′000	£′000	£′000	£′000	£′000
Self storage income	1,537	5,137	28,683	3,916	39,273	1,579	4,435	27,321	3,800	37,135
Ancillary income	352	1,112	4,932	600	6,996	378	857	4,337	531	6,103
Other income	7	162	1,813	183	2,165	10	132	1,963	185	2,290
Total Income	1,896	6,411	35,428	4,699	48,434	1,967	5,424	33,621	4,516	45,528
Store EBITDA (IFRS)	451	3,343	22,839	3,158	29,791	530	2,851	22,169	3,053	28,603
Store EBITDA margin (%age)	24%	52%	64%	67%	62%	27%	53%	66%	68%	63%
Central overhead allocation	207	703	3,883	515	5,308	187	516	3,196	429	4,328
Store Net Operating Income	244	2,640	18,956	2,643	24,483	343	2,336	18,973	2,624	24,275
NOI margin (%age)	13%	41%	54%	56%	51%	17%	43%	56%	58%	53%
Rent Charge	8	782	4,784	114	5,687	253	894	4,266	110	5,523
UK GAAP EBITDA	236	1,858	14,172	2,529	18,795	90	1,441	14,707	2,514	18,752



### Portfolio summary split between freehold & leasehold

		April – 2012				April - 2011						
	U	ıK	Fra	nce	Gro	oup	U	K	Fra	nce	Gro	oup
	Freehold	Leasehold	Freehold	Leasehold	Freehold	Leasehold	Freehold	Leasehold	Freehold	Leasehold	Freehold	Leasehold
Number of Stores	64	34	11	13	75	47	61	35	9	13	70	48
Self storage income	17,469	10,767	4,455	6,582	21,924	17,349	16,398	10,478	3,872	6,387	20,270	16,865
Ancillary income	3,741	2,045	534	677	4,275	2,722	3,151	1,871	445	636	3,596	2,507
Other income	1,641	430	24	68	1,665	499	1,728	484	23	55	1,751	539
Total Income	22,851	13,242	5,013	7,327	27,865	20,569	21,277	12,833	4,340	7,078	25,617	19,911
Store EBITDA (IFRS)	13,289	8,030	3,287	5,184	16,576	13,214	13,022	7,718	2,982	4,881	16,004	12,599
Central overhead allocation	2,693	1,560	429	626	3,121	2,187	2,034	1,227	406	661	2,440	1,888
Net Operating Income	10,596	6,470	2,858	4,557	13,455	11,027	10,988	6,491	2,576	4,220	13,564	10,711
NOI margin (%age)	46%	49%	57%	62%	48%	54%	52%	51%	59%	60%	53%	54%
Rent Charge		3,451		2,236		5,687		3,474		2,049		5,523
UK GAAP EBITDA	10,596	3,019	2,858	2,321	13,455	5,340	10,988	3,017	2,576	2,171	13,564	5,188
UK GAAP EBITDA <i>margin</i> (%age)	46%	23%	57%	32%	48%	26%	52%	24%	59%	31%	53%	26%



# Strategic investments having positive impact on revenue but not yet fully feeding through to improved EBITDA performance



Summary IFRS income statement	Six Months ended 30 April 2012 (£m)		Movement
Revenue	48.4	45.5	+6.4%
Operating expenses (excluding exceptionals)	(23.9)	(21.2)	
EBITDA before exceptional items and investment gain	24.5	24.3	+0.9%
Depreciation & Contingent Rent	(0.5)	(0.3)	
Operational derivative movements	0.6	(0.3)	
Exceptional item, Gain on asset sales, CEO change and Impairment of French Assets	5.2	(1.2)	
Operating profit before investment (loss)/gain	29.8	22.5	+32.3%
Investment loss (including exceptional impairment last year)	(32.4)	(13.8)	
Operating (loss)/profit	(2.6)	8.7	
Net financing costs (underlying)	(11.6)	(11.4)	
Derivative movements, exceptional/One-off financing & hedging	2.4	3.7	
(Loss)/profit before tax	(11.8)	1.0	
Income tax	5.6	3.5	
Profit for the year ("Earnings")	(6.2)	4.5	
Basic EPS	(3.31p)	2.38p	
Adjusted EPRA EPS*	3.70p	3.96p	
DPS			



#### **Property valuation metrics reflect economic conditions**

Key variables	April 2012	October 2011	April 2011
Average Self Storage Rate per Sq Ft	£25.09	£26.11	£26.33
Exit Cap Rate	7.88%	7.83%	7.88%
Weighted average stabilised occupancy	78.80%	78.72%	78.80%
Stabilised Occupancy in Sq Ft	4.03m	4.02m	3.80m
Average number of months to stabilised occupancy	36	32	42

- The average self storage rate per sq ft is down 4.7% since last year reflecting the RevPAF led strategy
- Exit cap rate broadly unchanged
- Weighted average stabilised occupancy is broadly unchanged
- Average time to stability increased by 4 months since October 2011



### **New banking facilities**

Net Debt Position	Half Year 30 April 2012 (£m)	Year ended 31 October 2011 (£m)
Available facilities at the reporting date*	377.6	385.1
Total bank borrowings (gross of FRS 4 Adjustment)	351.5	341.3
Cash	(17.2)	(14.7)
Net debt	334.3	326.6

<sup>\* €40</sup>m facility translated at €1.2264:£1 (31 October 2011 at 1.1391:£1)

New Covenants						
Interest Cover Ratio		Loan to Value				
Consolidated level		Sterling Loan to Value				
Quarterly to Apr 2013	Not less than 1.80:1	Quarterly to 31 Jan 2014	Not more than 0.625:1			
Quarterly to Apr 2014	Not less than 2.00:1	Thereafter	Not more than 0.60:1			
Quarterly to Apr 2015	Not less than 2.20:1					
Quarterly to Jan 2016	Not less than 2.40:1	Euro Loan to Value				
Thereafter	Not less than 2.75:1	At any time	Not more than 0.60:1			

Completed £400m refinancing in May 2012 with bank facilities to June 2016 of £270m and €70m, and \$115m US private placement maturing in May 2019(\$67m) and 2024 (\$48m).

### **Summary IFRS balance sheet**

	As a 30 April 201 (£n	.2 30 April 2011
Assets		
Non-current assets		
Investment properties	690	692
Development properties	9	15
Other non-current assets	6.	7 75
Non-current assets	760	782
Current assets	40	37
Liabilities		
Current liabilities	(58	(53)
Non-current liabilities		
Bank borrowings	(336	(317)
Deferred tax liabilities	(105	(117)
Obligations under finance leases	(50	(57)
Other non-current liabilities	(4	(4)
Non-current liabilities	(495	(495)
Net assets	25.	271
Adjusted EPRA NAV per share*	ا198.2م	209.1p

<sup>\*</sup> Adjusted NAV is after adding back the deferred tax on revaluation and excluding fair value adjustments for debt and related derivatives





#### Three stores opened in H1 delivering over 137,000 sq ft of MLA

Pipeline store / site	Full planning	Pipeline MLA sq ft	Opened / estimated opening		
Stores opened in H1 F	/2012				
New Southgate	✓	48,000	Opened Nov-11		
Gonesse (Paris)	✓	46,000	Opened Dec 11		
Staines	✓	43,100	Feb 2012		
Total sq ft added in FY		137,100			
Development stores acc	quired / under co	ontract			
Vélizy, Paris (under construction)	✓	49,500	Summer 2012		
Chiswick	✓	43,500	tbc		
Wandsworth *	✓	23,300	tbc		
Birmingham *	✓	15,100	tbc		
Total sq ft in pipeline		131,400			

- Pipeline of four expansion stores totalling 131,400 sq ft of MLA. Of these:
  - Three are freehold, one
    (Birmingham) is long leasehold
  - Three stores, Gonesse in Paris, New Southgate London and Staines Surrey opened in H1
  - Of the remaining four pipeline sites all have planning permission and two are relocations of existing stores
- Number of trading stores at end of H1 was 98 in the UK and 24 in Paris. Pipeline sites will increase the store portfolio by 2 stores to 124
- Associated Capex for UK of £20.8m of which £6.5m has been spent as at 30 April 2012
- Associated Capex for France of €7.7m of which €5.3m has been spent as at 30 April 2012



<sup>\*</sup> Replacement stores - the sq ft noted is the approximate net additional space added



### **Customer average length of stay - Group**

Age of Store		< 1	year	1-2	Years	2-5`	Years	> 5 Years		Portfolio at April 2012		Portfolio at Oct 2011	
N <sup>0</sup> of Stores	N <sup>0</sup> of Stores		7	;	3	2	20	90		120		117	
		(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)
Business	Existing	32	7.4	35	8.1	70	16.2	136	31.5	122	28.1	121	27.8
	Vacated	16	3.6	16	3.6	28	6.4	48	11.1	47	10.8	46	10.7
	Total	25	5.7	24	5.6	40	9.2	57	13.2	56	12.8	55	12.8
Personal	Existing	22	5.2	27	6.2	52	12.0	105	24.3	90	20.9	87	20.0
	Vacated	13	3.1	14	3.3	21	4.8	33	7.6	32	7.3	31	7.3
	Total	18	4	19	4.4	26	6.1	38	8.8	37	8.5	37	8.4
All	Existing	24	5.6	28	6.6	56	13.0	114	26.3	99	22.9	96	22.2
	Vacated	14	3.1	14	3.3	22	5.1	36	8.3	35	8.1	35	8.0
	Total	19	4.3	20	4.6	29	6.6	42	9.7	41	9.4	41	9.4







Age of Store		< 1	year	1-2`	Years	2-5`	Years	> 5 Years		Portfolio at April 2012		Portfolio at Oct 2011	
N <sup>0</sup> of Stores			4	;	2	1	17	73		96		94	
		(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)
Business	Existing	39	9.1	35	8.1	70	16.4	133	30.7	119	27.5	119	27.4
	Vacated	18	4.1	13	2.9	27	6.3	45	10.5	44	10.2	44	10.1
	Total	29	6.8	23	5.3	39	9.1	53	12.3	52	12.0	52	11.9
Personal	Existing	27	6.2	25	5.7	50	11.4	95	22.0	83	19.1	79	18.3
	Vacated	14	3.3	14	3.2	20	4.6	30	6.9	29	6.7	29	6.7
	Total	19	4.4	18	4.1	25	5.7	34	7.9	33	7.7	33	7.6
All	Existing	29	6.8	26	6.1	55	12.8	106	24.6	93	21.5	90	20.9
	Vacated	15	3.4	14	3.2	21	4.9	34	7.7	32	7.5	32	7.5
	Total	21	4.8	19	4.3	27	6.3	39	8.9	37	8.6	37	8.6

safestore



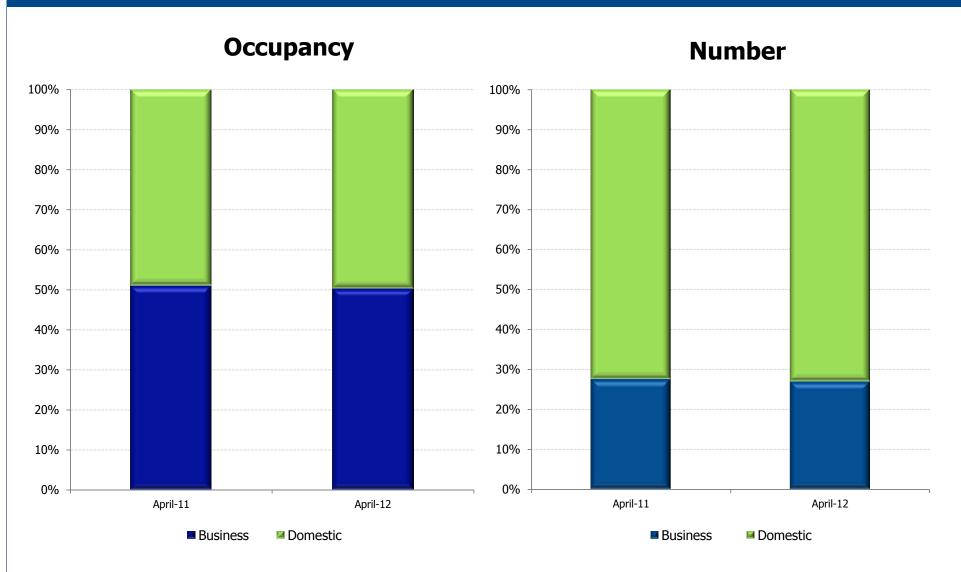


Age of Store		<1	year	1-2 Years		2-5 Years		> 5 Years		Portfolio at April 2012		Portfolio at Oct 2011	
No of Stores		;	3		1		3 1		7	24		23	
		(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)
Business	Existing	22	5.1	35	8.1	64	14.8	139	32.0	124	28.6	120	27.7
	Vacated	12	2.8	21	4.8	32	7.4	53	12.2	52	12.0	51	11.9
	Total	18	4.1	27	6.2	43	10.0	65	15.0	63	14.6	63	14.5
Personal	Existing	18	4.2	33	7.5	60	13.9	133	30.7	112	25.8	108	24.9
	Vacated	12	2.7	15	3.4	26	6.1	48	11.0	46	10.6	45	10.5
	Total	15	3.5	22	5.0	35	8.1	58	13.3	55	12.7	55	12.6
All	Existing	19	4.3	33	7.7	61	14.1	135	31.1	115	26.5	111	25.6
	Vacated	12	2.7	16	3.7	27	6.2	49	11.3	47	10.9	47	10.8
	Total	16	3.6	23	5.3	36	8.4	59	13.7	57	13.1	57	13.0

Excluding: La Défense





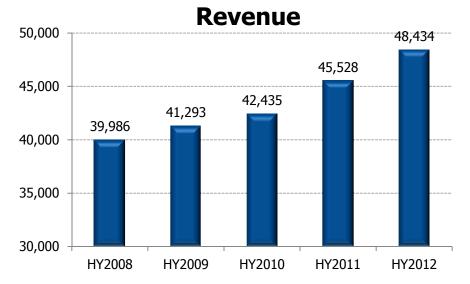


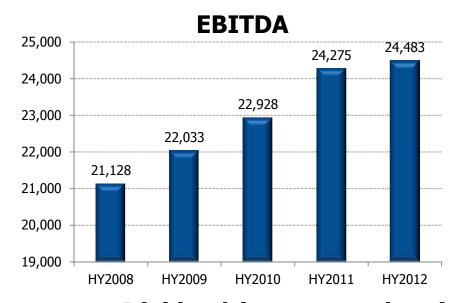
Excluding La Défense Domestic includes students Unless otherwise stated comparisons are to H1 2011



# **G**

#### Safestore continues to deliver high quality, consistent growth





#### **Total Portfolio Valuation**

