

# Half Year Results Presentation 18 Jun 2015



Introduction

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### **Operational Delivery**

- 12% enquiry growth in the period with improving conversion, continued new lets momentum (up 31%) and closing occupancy up 5.5% (3.4 ppts) in the UK
- UK average rate up 7.5% in period with move-in rates strong
- National Accounts UK business customers space let up 25%
- Acquisition of High Wycombe freehold and five lease extensions
- New London store developments in Chiswick and Wandsworth

### **Improving Financial Performance**

- Group like-for-like (CER) revenues up 11.2% and closing occupancy up 3.6 ppts
- UK trading momentum continues into 2015 with like-for-like revenue up 13.4% year-on-year
- Continuing robust French performance growing occupancy and rate; revenue like-for-like is up 5.9%
- Cash Tax Adjusted Earnings per Share up 27% at 7.6p
- Interim dividend of 3.0p increased by 40%

### **Strong and Flexible Balance Sheet**

Group Loan to Value ("LTV") at c.35%, Interest Cover Ratio of 3.9x and available facilities of £68m



Income Statement & Cash flow	H1 2015	Change v	vs H1 2014
		Absolute	CER
Revenue (£'m) Like for Like	50.4	+8.6%	+11.2%
Revenue (£'m)	50.4	+7.5%	+10.1%
Underlying EBITDA (pre Leasehold rent) (£'m)	26.9	+7.2%	+8.3%
Underlying EBITDA (post Leasehold costs) (£'m)	22.4	+11.4%	+11.9%
Cash Tax Adjusted EPS (pence)	7.6	+26.7%	n/a
Dividend per share (pence)	3.00	+39.5%	n/a
Free cash flow (£'m)	15.7	+118.1%	n/a

Balance Sheet	As at Apr 2015	Change vs Oct 2014
Investment Properties Valuation (£'m)*	744	+4.8%
EPRA Net Asset Value per Share (£)	2.34	+7.3%
Group Loan To Value	35%	-2ppts
Group Interest Cover Ratio	3.9x	+17.3%

<sup>\*</sup> Includes investment properties under construction

All amounts are presented in £ sterling and are rounded to the nearest £0.1m.

		London / SE	Rest of UK	UK Total	Paris	Group Total
	Act	26.4	11.8	38.2	13.4	51.6
Revenue £m (L4L <sup>1</sup> in CER <sup>2</sup> )	YoY	13.8%	12.4%	13.4%	5.9%	11.2%
	Act	1.55	1.14	2.69	0.78	3.47
Occupancy (SqFt 'm)	YoY	4.7%	6.5%	5.5%	2.6%	4.5%
	Act	27.72	17.50	23.51	32.37	25.54
Rate (£ per SqFt) (in CER <sup>2</sup> )	YoY	6.9%	8.2%	7.5%	2.9%	5.8%
0	Act	69.9%	63.0%	66.8%	77.2%	68.9%
Occupancy %	YoY	3.4%pts	3.4%pts	3.4%pts	5.1%pts	3.6%pts

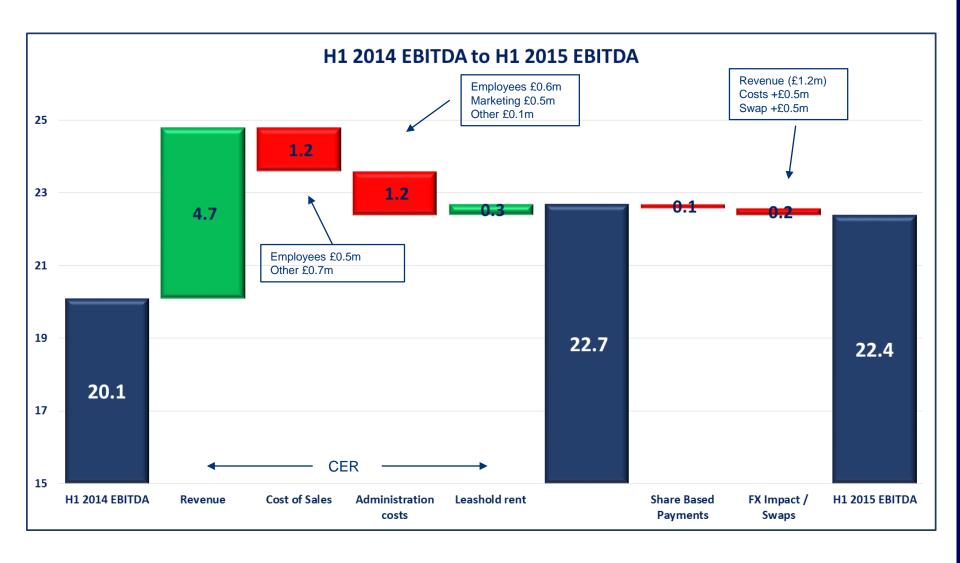
L4L revenue is adjusted for the closure of St Dennis Landy store in France and loss of tenancy income at Whitechapel in the UK
 CER is Constant Exchange Rates

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	H1 2015			н		
	UK (£'m)	Paris (£'m)	Total (£'m)	UK (£'m)	Paris (£'m)	Total (£'m)
Revenue	38.2	12.2	50.4	33.9	13.0	46.9
Costs	(19.4)	(4.1)	(23.5)	(17.3)	(4.5)	(21.8)
Underlying EBITDA	18.8	8.1	26.9	16.6	8.5	25.1
EBITDA Margin	49%	66%	53%	49%	65%	54%
Leasehold Rent	(2.6)	(1.9)	(4.5)	(2.6)	(2.4)	(5.0)
EBITDA after leasehold rent	16.2	6.2	22.4	14.0	6.1	20.1
Depreciation	(0.1)	(0.1)	(0.2)	(0.2)	-	(0.2)
Finance Charges	(5.1)	(0.7)	(5.8)	(6.6)	(0.9)	(7.5)
Profit before Tax	11.0	5.4	16.4	7.2	5.2	12.4
Tax		(0.6)	(0.6)	-	(0.5)	(0.5)
Cash Tax Earnings	11.0	4.8	15.8	7.2	4.7	11.9
Average Shares In Issue (m)			207.3			197.3
Underlying (Cash Tax Adjusted) EPS (p)			7.6			6.0

# Operational initiatives drive improved EBITDA¹ performance





	Financial	Year
	H1 2015 (£'m)	H1 2014 (£'m)
Underlying EBITDA Working Capital/ Exceptionals/ Other	26.9 0.2	25.1 (2.7)
Operating Cash inflow	27.1	22.4
Interest payments Leasehold rent payments Tax Payments	(6.7) (4.5) (0.2)	(9.1) (5.0) (1.1)
Free cash flow (before investing and financing activities)	15.7	7.2
Capital expenditure – Investment properties Capital expenditure – purchase of freehold Capital expenditure – property, plant and equipment Proceeds from disposal – investment properties	(2.5) (1.8) (0.1)	(1.6) - (0.1) 40.5
Net inflow after investing activities	11.3	46.0
Dividends Paid Issue of Share Capital Net repayment of borrowings Debt Issuance Costs Hedge breakage payments	(10.3) - (3.0) - -	(6.9) 31.6 (72.8) (2.1) (4.9)
Net decrease in cash	(2.0)	(9.1)

# **Strong and flexible Balance sheet**

Capital Structure	Apr 15	Apr 14
Gross Debt (£'m)	261	265
Group LTV	35%	39%
UK LTV	39%	44%
Interest Cover Ratio	3.9x	2.7x
Underlying Interest Charge (£'m)	5.8	7.5

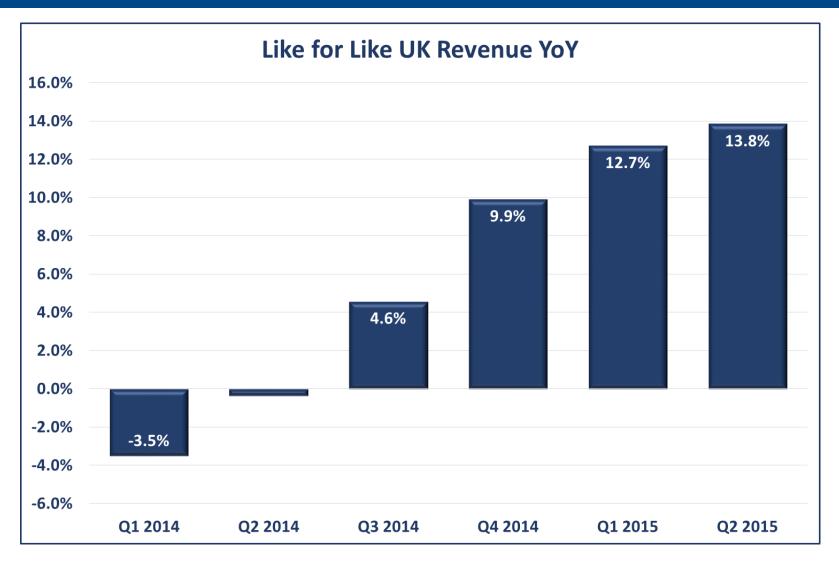
	Term	Facility	Drawn	Hedged H	ledged	Bank	Hedged	Floating	Total
		£/€/\$'m	£'m	£'m	%	Margin	Rate	Rate	Rate
UK Term Loan	Jun 18	£ 156.0	£156.0	£80.0	51%	2.25%	1.64%	0.50%	3.34%
UK Revolver	Jun 18	£ 50.0	-	-	-	2.25%	-	0.50%	2.75%
UK Revolver- non-utilisation	;	£ 50.0	-	-	-	1.01%	-	-	1.01%
Euro Revolver	Jun 18	<b>€</b> 70.0	£32.3	£32.3	100%	2.25%	0.81%	0.05%	3.06%
Euro Revolver- non-utilisation	ŧ	€ 25.0	-	-	-	1.01%	-	-	1.01%
US Private Placement 2019	May 19	\$ 65.6	£42.6	£42.6	100%	5.52%	-	-	5.83%
US Private Placement 2024	May 24	\$ 47.3	£30.8	£30.8	100%	6.29%	-	-	6.74%
Unamortised Finance Costs (US PP)			(£0.5)	-	-	-	-	-	-
Total	:	£ <b>£329.</b> 6	£261.2	£185.7	71%				4.38%

# Full year guidance – non trading and one-off items

Item	Guidance
Foreign exchange impact	€12m of French profits hedged at 1.234 €:£
Tax	French tax losses fully utilised in 2015. Effective underlying cash tax rate in France to increase from 15% (of French PBT) in 2015 to c.28% in 2016. No tax is paid in the UK
Interest charges	Finance Charges - Estimated to be c.£12m in 2015
Shares in issue	Average shares in issue 2015 = 207.6m
Dividends	As guided at Oct 14, a dividend cover of between 1.7 and 2.0 times will be targeted (Cash Tax Adjusted Earnings basis) medium term.
Capex	Capex spend likely to be c.£17m (Including High Wycombe freehold purchase) in total over 2015 and 2016 to include routine maintenance capex, installation of fire safety systems, store fit out and the development of London Chiswick and London Wandsworth
Occupancy	Whitechapel store closes at the end of FY2015 and New Malden store closes in H2 2015 Occupancy of Whitechapel and New Malden at April 2015 was 77k SqFt



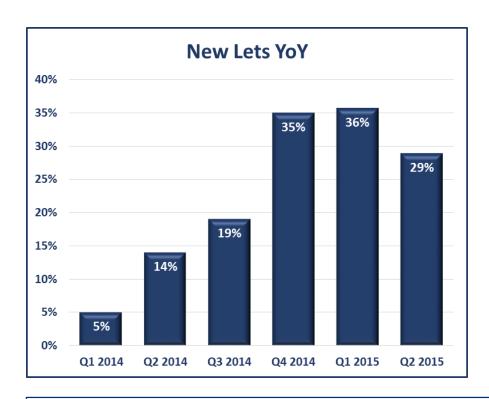
## Operational strategy delivering in the UK

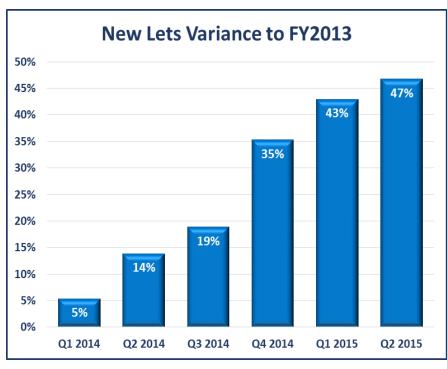


Strategy to balance Rate and Occupancy growth driving revenue

### Operational strategy delivering in the UK



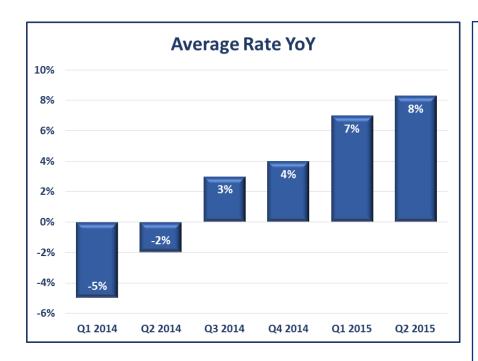




- UK enquiries and conversion improvements continuing to drive new let growth over prior year
- Improvement in New lets have continued even as we pass the one year anniversary of the start of the operational improvement programme
- Average length of stay of vacating customers H1 2015: 8 months
- Average length of stay existing customers at closing H1 2015: 24 months
- Like for like UK occupancy growth: 135,000 sq.ft

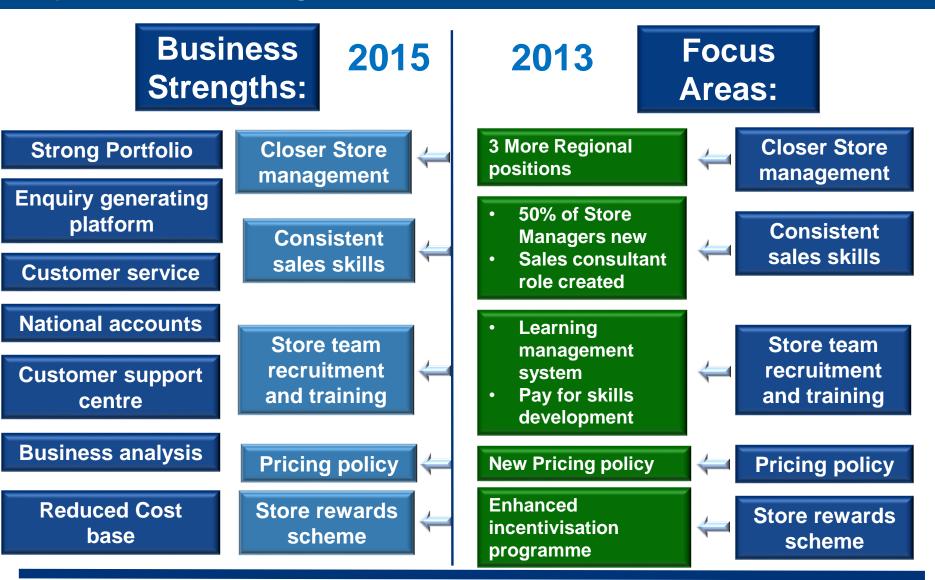
### Operational strategy delivering in the UK





Staff skills and pricing policy changes driving positive UK rate growth over prior year with trend improving from -5% in Q1 2014 to +8.1% in Q2 2015

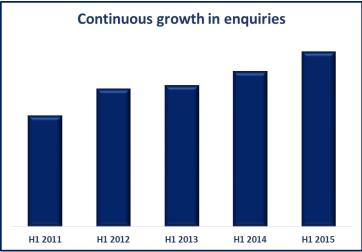
- Pricing policy factors are very local
- No straightforward relationship between rates and sales volumes – depends on:
  - Store location proximity to customers
  - Staff sales skills and discounting discipline
  - Number of enquiries
  - Store size
  - Local competition
- Training and price discipline initiatives have been implemented
- Central pricing team provides quantitative analysis and dynamic adjustment with real-time capacities



# **Operational Platform now in place**

### Increasing enquiry generation - benefits from scale

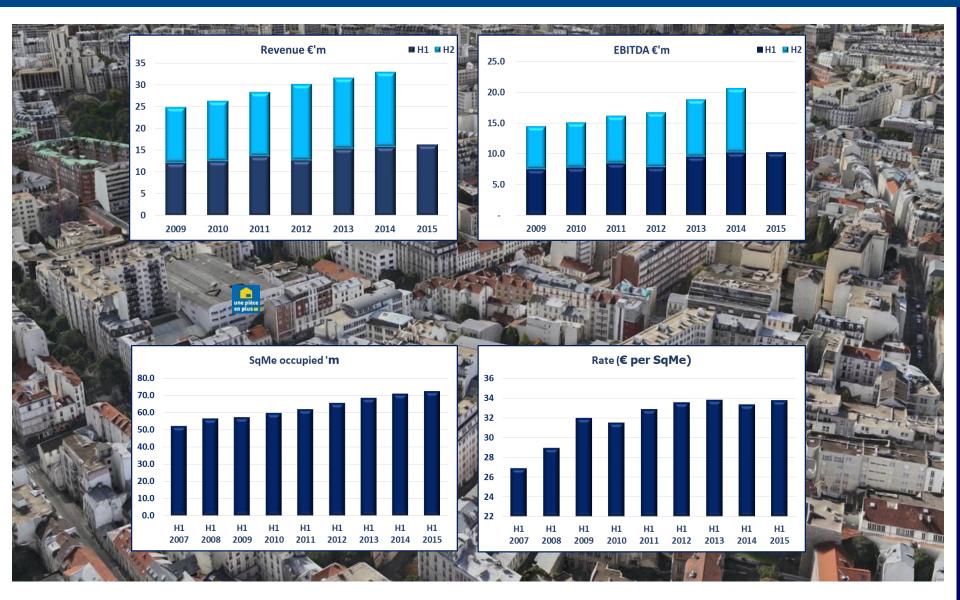




- Safestore year-on-year UK enquiry growth 12% in 2015 and 10% in 2014
- Budgeted investment equal to 5% of turnover
- Leading UK multi-channel digital platform
- Critical area of investment significant further opportunities with technical improvements to be rolled-out by end 2015
- Improvements tested in Spacemaker with very positive impact

# Une Pièce en Plus: 17 years of continuous growth

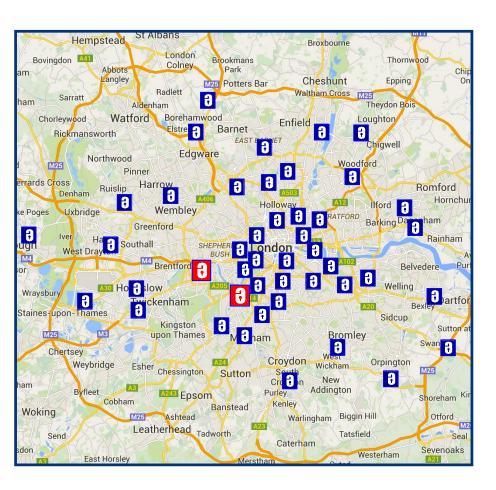


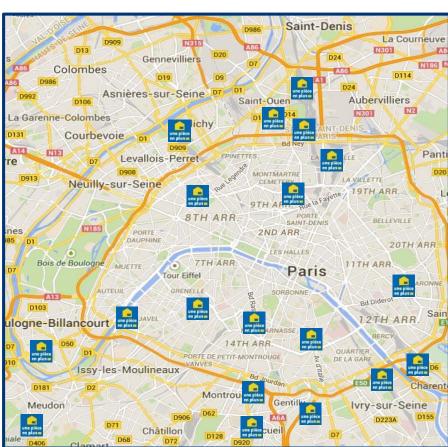




### **Densest network of stores in London and Paris**







Two new freehold stores being developed – Chiswick & Wandsworth

## **New stores being developed**



- Purchased High Wycombe freehold for £1.8m £2.5m added to valuation
- Lease regears:
  - Camden, 8 Year extension, £0.8m valuation uplift
  - Guildford, 18 Year extension, 9 Months rent free period, £1.1m valuation uplift
  - Swanley, 10 Year extension, 12 Months rent free period, £0.9m valuation uplift
  - Harlow, 14 Year extension, 8 Months rent free period, £1.7m valuation uplift
  - Preston, 10 Year extension, 12 Months rent free period, £0.5m valuation uplift

# **UK Asset management – Leasehold / Freehold**







- Track record of unexpired lease terms maintained through lease re-gears several years in advance
- 16 re-gears completed since FY2012 (50% of all leaseholds)
- Safestore signature is sought after for portfolio asset managers – renewal typically triggers rent concessions
- EBITDA after rent not only determined by leasehold vs freehold store type
- English leases within Landlord and Tenant Act provides rights of renewal at market rent except in case of redevelopment
- Leasehold properties typically located in non residential areas – low risk of redevelopment
- Very strong statutory right of tenure in Paris (see appendix)



### **Demand Drivers**

### c.35%

Owner Occupier / Rental customers

e.g. rental moves, housing transactions

- Est. 10%-15% exposure to UK housing market
- Home ownership rates:
  - UK 67%
  - London 50%
  - Paris 33%

### c.25%

Lifestyle customers

e.g. students, marriage, new baby, divorce, bereavement

- Divorces / Marriages
- Bereavements
- Rising product awareness

### c.40%

Business customers

e.g. small business, etailers, blue chips, archiving

- Main driver is GDP
- Forecasted to grow in UK & Paris
- Business confidence

### Outlook – well positioned for further growth

- Strategy to optimize operational improvements to maximise revenue growth
- Primary focus:
  - Leverage our scale and strong market positions in the UK and Paris
  - Organic growth through the 1.6m square feet of space to fill
  - Realise selective development and acquisition opportunities
- Maintain conservative capital structure
- H2 trading is encouraging confident in delivering EPS in line with the Board's expectations
- Favourable demand and supply backdrop for continued growth



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### The drivers of success of Safestore

#### **Store portfolio**

- Presence in densely populated and good income catchment areas
- · Greater numbers of stores provide more convenience and proximity to where customers live
- Barriers to entry for competition in Safestore's main markets
- · Sizeable capacities available already invested to generate strong additional revenue

#### **Leading enquiry generation platform**

- 81% of enquiries generated on-line (60% for UK industry as a whole)
- Industry leading digital capacities budgeted spend and dedicated team
- Permanent high ranking in search engines in desktop and mobile searches

#### Store team skills

- Skilled sales teams drives higher conversion rate of enquiries into new lets and higher ancillary sales
- Higher storage rates and targeted usage of discounts
- · Development opportunities linked to size facilitates recruitment

#### Other scale driven benefits

- National accounts
- Price management business analysis
- Customer Support Centre



# **Detailed P&L**

	Grou	
	H1 2015	H1 2014
	£'m	£'m
Revenue	50.4	46.9
Cost of sales	(16.5)	(16.0)
Gross profit	33.9	30.9
Administrative expenses	(7.5)	(6.3)
EBITDA (operating profit before exceptional items, change in fair value of derivatives, gain/loss on investment properties, contingent rent and depreciation)	26.9	25.1
Exceptional items	-	(0.6)
Change in fair value of derivatives	0.2	0.7
Depreciation and contingent rent	(0.7)	(0.6)
Operating profit before gain/(loss) on investment properties	26.4	24.6
Gain/(loss) on investment properties	43.9	(6.8)
Operating profit	70.3	17.8
Finance income	3.2	0.9
Finance expense	(11.3)	(11.8)
Profit before income tax	62.2	6.9
Income tax charge	(2.4)	(2.1)
Profit for the period	59.8	4.8
Earnings per share for profit attributable to the equity holders		
- basic (pence)	28.8	2.4
- diluted (pence)	28.6	2.4

# Non-underlying Items

	H1	
	2015 (£'m)	2014 (£'m)
Underlying EBITDA	26.9	25.1
Gain/(loss) on investment properties	43.9	(6.8)
Depreciation	(0.2)	(0.2)
Contingent rent	(0.5)	(0.4)
Change in fair value of derivatives	0.2	0.7
Exceptional Items		
- restructuring costs	-	(0.4)
- other	-	(0.2)
Statutory Operating Profit	70.3	17.8



# **Detailed Balance Sheet**

	Gr	oup
	H1 2015	H1 2014
	£'m	£'m
<u>Assets</u>		
Non-current assets		
Investment properties	737.6	674.3
Investment properties under construction	5.9	5.6
Other non-current assets	57.2	63.7
Non-current assets	800.7	743.6
Current assets	36.1	28.6
<u>Liabilities</u>		
Current liabilities	(56.0)	(45.4)
Non-current liabilities		
Bank borrowings	(251.2)	(265.3)
Deferred tax liabilities	(37.0)	(38.7)
Obligations under finance leases	(41.6)	(44.4)
Other non-current liabilities	(3.0)	(8.0)
Non-current liabilities	(332.8)	(356.4)
Net assets	<u>448.0</u>	<u>370.4</u>

# H1 13/14 Underlying to Statutory Adjustments



H1 13/14 Underlying to Statutory Adjustments										
Underlying Headings	Underlying P&L	Exceptionals	Derivative Movements	Contingent Rent/ Dep'n	Valuation Movement	Finance Lease Int	Dep'n LH properties	Tax / CGS	Statutory P&L	Statutory Headings
Sales	46.9								46.9	Revenue
Costs	(21.8)	(0.6)	0.7						(21.8) (0.6) 0.7	Cost of Sales/ Administrative Expenses Exceptional Items Derivative Movements Depreciation and Contingent
Hardaakin a EDITOA	05.4	(0.0)	0.7	(0.6)	0.0			0.0	(0.6)	Rent
Underlying EBITDA	25.1	(0.6)	0.7	(0.6)	0.0	0.0	0.0	0.0	24.6	Operating Profit before IP's
Rents	(5.0)			0.4	(4.4)	2.2	2.4 (2.4)		0.0	Property Valuation
EBITDA after leasehold rent	20.1	(0.6)	0.7	(0.2)	(4.4)	2.2	0.0	0.0	17.8	Operating profit
Depreciation Interest	(0.2) (7.5)	[       (2.1)	0.7	0.2		(2.2)		0.2	0.0 (8.8) (2.1)	Net Finance Expenses Exceptional finance costs
Profit before Tax	12.4	(2.7)	1.4	0.0	(4.4)	0.0	0.0	0.2	6.9	Profit before Tax
Тах	   (0.5)							(1.6)	(2.1)	Income Tax Charge
PAT/ Earnings	11.9	(2.7)	1.4	0.0	(4.4)	0.0	0.0	1.4	4.8	Profit for the Year
Shares (m)	   197.3 	 							197.3	Shares (m)
Cash Tax EPS (p)	6.0								2.4	Basic EPS (p)

# H1 14/15 Underlying to Statutory Adjustments

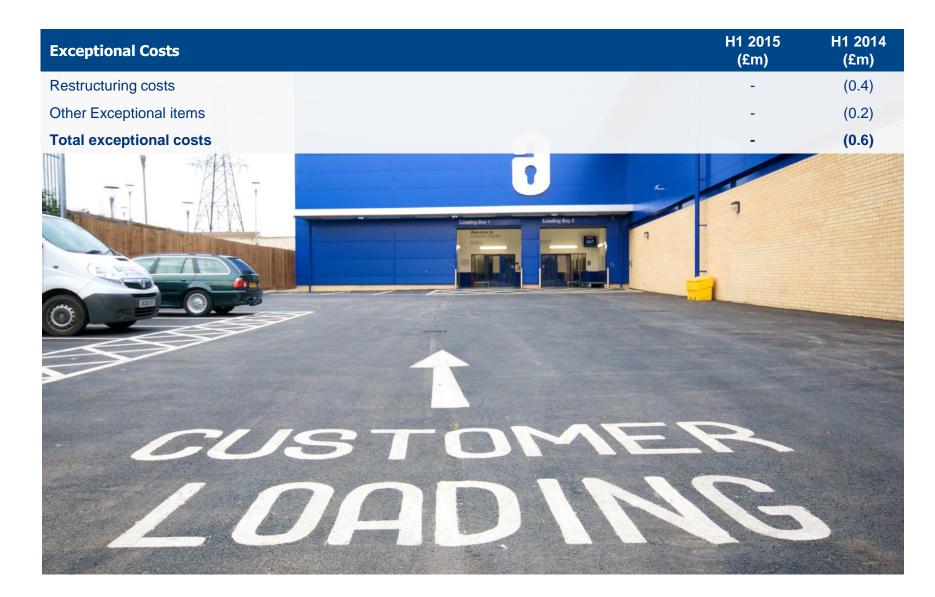


H1 14/15 Underlying to Statutory Adjustments										
Underlying Headings	Underlying P&L	Exceptionals	Derivative Movements	Contingent Rent/ Dep'n	Valuation Movement	Finance Lease Int	Dep'n LH properties	Tax / CGS / FX	Statutory P&L	Statutory Headings
Sales	50.4								50.4	Revenue
Costs	(23.5)	0.0	0.2	(0.7)					(23.5) 0.0 0.2 0.2 (0.7)	Cost of Sales/ Administrative Expenses Exceptional Items Derivative Movements Depreciation and Contingent Rent
Underlying EBITDA	26.9	0.0	0.2	(0.7)	0.0	0.0	0.0	0.0	26.4	Operating Profit before IP's
Rents	   (4.5) 			0.5	46.0	1.9	2.1 (2.1)		0.0 43.9	Property Valuation
EBITDA after leasehold rent	22.4	0.0	0.2	(0.2)	46.0	1.9	0.0	0.0	70.3	Operating profit
Depreciation Interest	(0.2) (5.8)	0.0	2.5	0.2		(1.9)		(2.9)	0.0 (8.1) 0.0	Net Finance Expenses Exceptional finance costs
Profit before Tax	16.4	0.0	2.7	0.0	46.0	0.0	0.0	(2.9)	62.2	Profit before Tax
Tax	(0.6)							(1.8)	(2.4)	Income Tax Charge
PAT/ Earnings	15.8	0.0	2.7	0.0	46.0	0.0	0.0	(4.7)	59.8	Profit for the Year
Shares (m)	207.3	 							207.3	Shares (m)
Cash Tax EPS (p)	7.6								28.8	Basic EPS (p)

# **Movement in Cost Base**

Cost of Sales	H1		Administrative Expenses	H1		
	2015 (£'m)	2014 (£'m)		2015 (£'m)	2014 (£'m)	
Reported cost of sales	(16.5)	(16.0)	Reported administrative expenses	(7.5)	(6.3)	
Adjusted for:			Adjusted for:			
Depreciation	0.2	0.2	Exceptional expense	-	0.6	
Contingent rent	0.5	0.4	Changes in fair value of derivatives	(0.2)	(0.7)	
Underlying Cost of Sales	(15.8)	(15.4)	Underlying administrative expenses	(7.7)	(6.4)	
Underlying cost of sales for H1 2014		(15.4)	Underlying administrative expenses for H1 2014		(6.4)	
Store employee incentives		(0.5)	Employee remuneration		(0.7)	
Foreign exchange net of swap income		8.0	Enquiry generation		(0.5)	
Other		(0.7)	Other (Including Foreign Exchange)		(0.1)	
Underlying Cost of Sales for H1 2015	_	(15.8)	Underlying administrative expenses for H1 2015	_	(7.7)	

#### **Group Exceptional Items – April 2015 Reported**



## **Group Banking Covenants – April 2015 Reported**



Interest Cover Ratio		Loan to Value	
Consolidated level		Sterling Loan to Value	
Quarterly to Apr 2013	Not less than 1.80:1	Quarterly to Apr 2015	Not more than 0.625:1
Quarterly to Apr 2014	Not less than 2.00:1	Thereafter	Not more than 0.60:1
Quarterly to Apr 2015	Not less than 2.00:1		
Quarterly to Apr 2016	Not less than 2.20:1	Euro Loan to Value	
Thereafter	Not less than 2.40:1	At any time	Not more than 0.60:1
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## The Group has hedged approximately two-thirds of its French profit exposure and partially mitigated the negative currency impact

Actual	€ cover	Swapped Rate	Actual Rate	Gain/(loss)
	€'000	€	€	£'000
H1 FY13	6,000	1.1392	1.1921	233
H2 FY13	4,500	1.2393	1.1700	(216)
H1 FY14	5,250	1.2364	1.2086	(98)
H2 FY14	5,250	1.2350	1.2577	77
H1 FY15	6,000	1.2346	1.3350	365
Total	21,000			361

Future	€ cover	Swapped Rate	
	€'000	€	
H2 FY15	6.000	1.2341	

- Hedging is in place to October 2015 through average rate forward contracts
- Approximately two-thirds of expected French profits have been hedged
- Currency hedging cost positive for H1 2015
- Current hedging expires in 2015



**Operational Delivery** 

#### **National Accounts**





- National Accounts leverage UK platform further and now accounts for 11% of all occupancy in the UK
- 65% of occupancy outside London
- Sq.ft let up 25% over prior year
- Storage revenue up 27% up on prior year.

#### Head office functions supporting revenue growth:

Customer support centre

IT & Systems

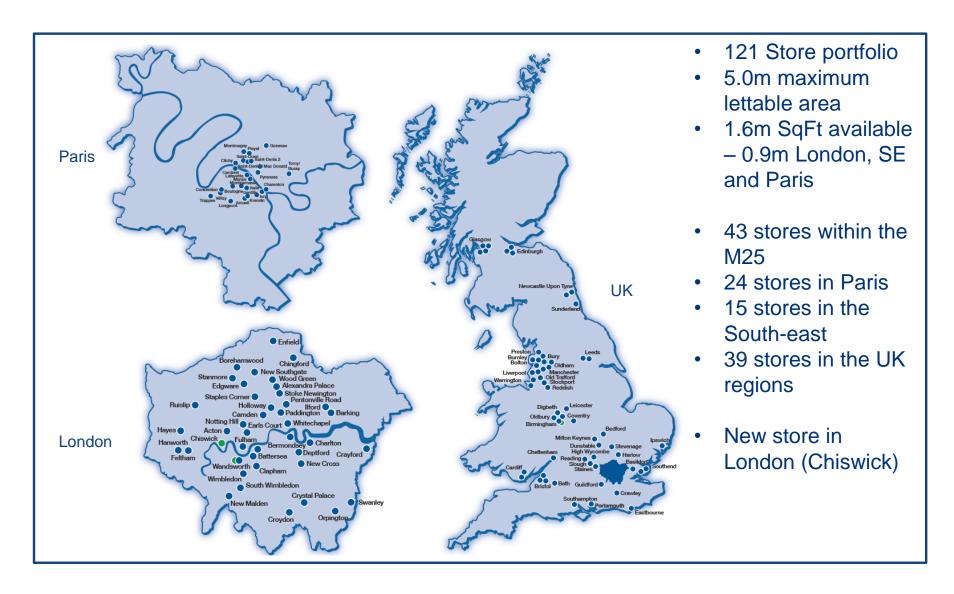
HR & Pricing & Finance



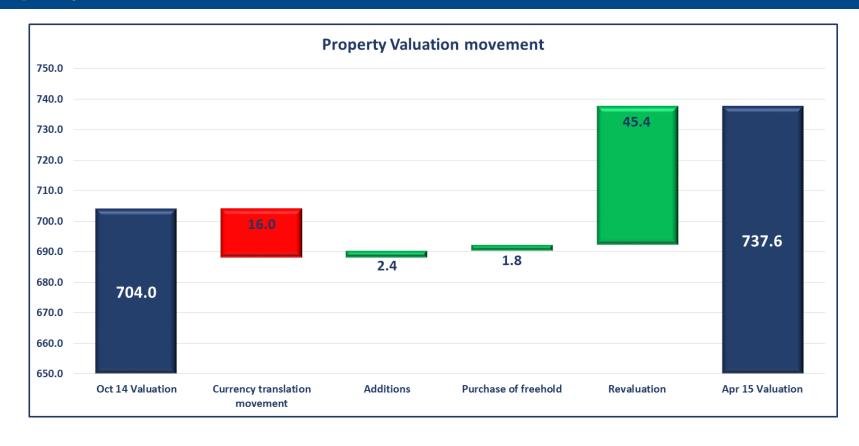
- Customer support centre:
  - CSC handled 14% of all enquiries
  - Supports the sales teams in store
- Industry leading IT solutions:
  - Automated contracts for seamless customer experience
  - Provides database for business analyses
- Human resources supporting store teams:
  - Online learning management system
- Pricing team:
  - Centralised customer rate management



#### Portfolio strength with further potential



### **Property valuation movement**



Key assumptions	Apr 2015	Oct 2014
Average Self Storage Rate per Sq Ft	£24.86	£24.24
Exit Cap Rate	7.37%	7.73%
Weighted average stabilised occupancy	77.66%	77.81%
Stabilised Occupancy in Sq Ft	3.99m	3.99m
Average number of months to stabilised occupancy	31.6	29.7

#### No new stores opened in H1 2015. Pipeline unchanged

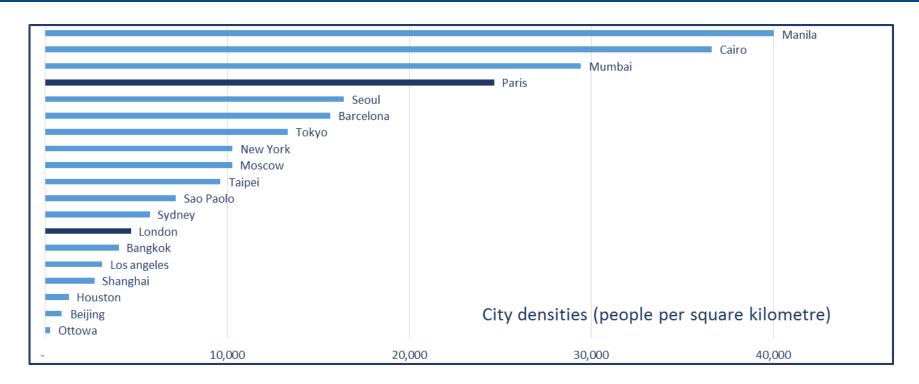


Pipeline store / site	Full planning	MLA sq ft	Opened / estimated opening
Stores opened in H1 2015			
No openings			
Total sq ft added in FY		0	
Development stores acquired / under contract	ct		
Chiswick	✓	43,000	2016
Wandsworth *	✓	25,000	2017
Birmingham *	×	15,200	tbc
Total sq ft in pipeline		83,200	

- No new stores opened in H1 2015
- Pipeline unchanged. Three UK expansion stores totalling 83,200 SqFt of MLA. Of these:
  - Two are freehold, one (Birmingham) is long leasehold
  - All three pipeline sites have been acquired. Two are relocations of existing stores
- Number of trading stores at 30 Apr 2015 was 97 in the UK and 24 in Paris. Pipeline sites will increase the store portfolio by one store

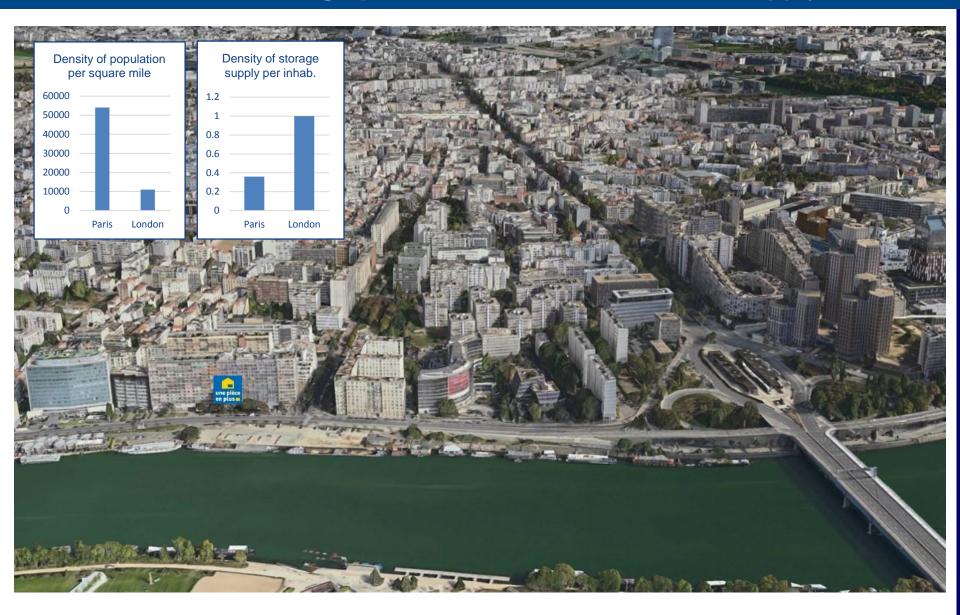
<sup>\*</sup> Replacement stores - the sq ft noted is the approximate net additional space added





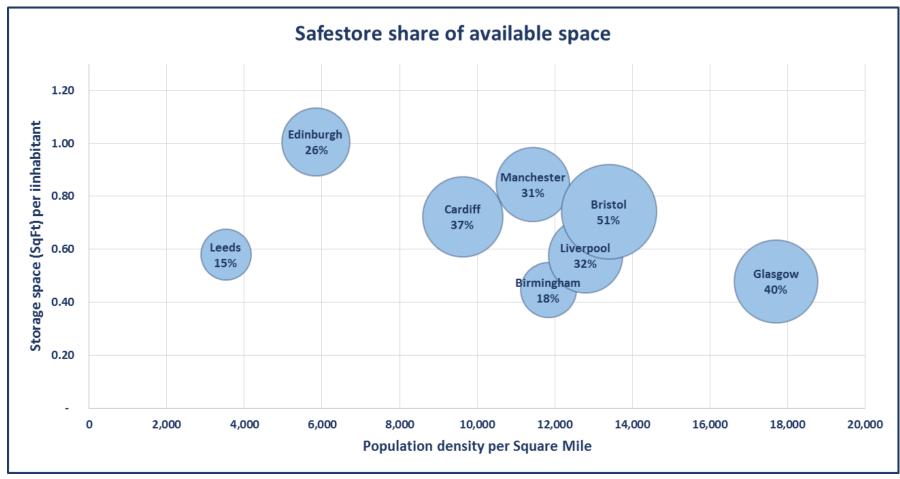
	GDP (£'bil)	Population (mil)		GDP (£'bil)	Population (mil)		GDP (£'bil)	Population (mil)
London	372	7.7	Vienna	66	1.7	Lyon	45	2.1
Paris	371	9.9	Berlin	63	3.3	Turin	45	0.9
Madrid	151	5.2	Birmingham	59	2.3	Warsaw	45	1.7
Barcelona	116	4.9	Manchester	56	2.2	Munich	42	1.4
Rome	95	2.6	Brussels	55	1.2	Dublin	40	0.5
Athens	86	3.7	Hamburg	49	1.8	Leeds	39	0.8
Milan	76	1.3	Frankfurt	46	0.7	Helsinki	38	0.6
Lisbon	72	2.8	Stockholm	46	0.9	Budapest	35	1.7

### Une Pièce en Plus – High potential demand and limited supply



### Leading market positions in key UK regional conurbations





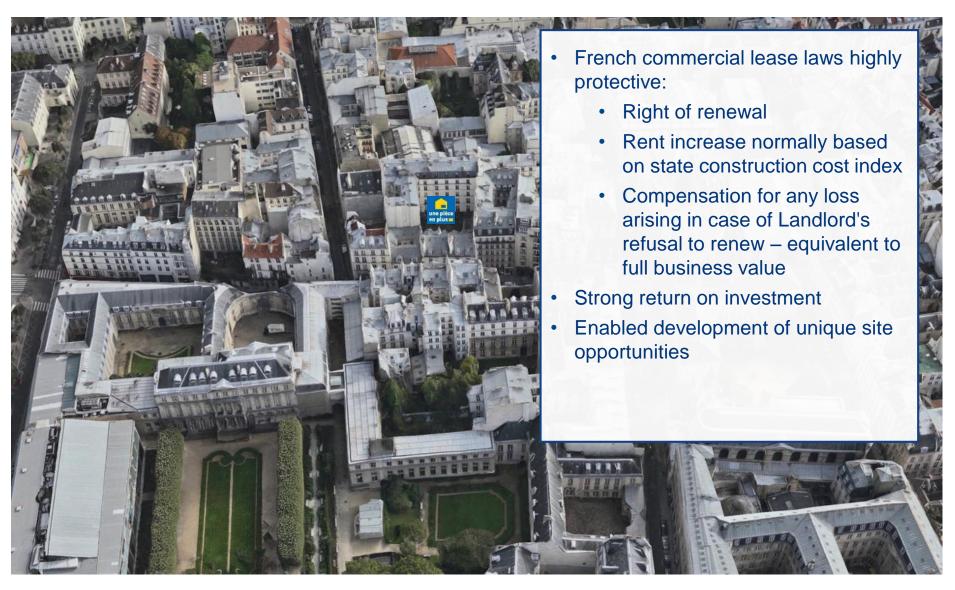
Data supplied by the UK Self Storage association - 2013

Safestore also has strong market positions in Newcastle (Pop. Den. 6,343) and Stockport (Pop. Den. 11,937)

#### High barriers to entry in major markets







#### Portfolio summary split geographically

	London & South East	Rest of UK	UK	Paris	Group
Number of Stores	58	39	97	24	121
Let Square Feet (m SqFt)	1.55	1.14	2.69	0.78	3.47
Maximum Lettable Area (m SqFt)	2.22	1.80	4.02	1.01	5.03
Let Square Feet per store (k SqFt)	27	29	28	33	29
Average Store Capacity (k SqFt)	38	46	41	42	42
Closing Occupancy %	69.9%	63.0%	66.8%	77.2%	68.9%
Average Rate (£ per SqFt)	27.72	17.50	23.51	29.41	24.86
Revenue (£'m)	26.4	11.8	38.2	12.2	50.4
Revenue per Store (£'m)	0.46	0.30	0.39	0.51	0.42

- Leading positions in the high density capital city markets of London and Paris (55% of store portfolio and 66% of revenue)
- Strong national presence in regional UK focused on key metropolitan conurbations such as Manchester, Birmingham, Bristol, Glasgow, Edinburgh

#### Portfolio summary split by store maturity



			2015					2014		
	Developing (Sq ft '000)	Established (Sq ft '000)	Mature (Sq ft '000)	Large (Sq ft '000)	Total (Sq ft '000)	Developing (Sq ft '000)	Established (Sq ft '000)	Mature (Sq ft '000)	Large (Sq ft '000)	Total (Sq ft '000)
Number of Stores	8	17	88	8	121	8	17	89	8	122
MLA (self storage only)	0.403	0.843	3.149	0.639	5.034	0.403	0.843	3.196	0.639	5.081
Closing Occupancy	0.281	0.516	2.159	0.442	3.398	0.247	0.512	2.122	0.435	3.316
Occupancy (%age)	69.7%	61.3%	68.6%	69.2%	67.5%	62.0%	60.8%	66.1%	68.9%	65.3%
For twelve months										
Average rate (per sq ft)	19.60	22.75	27.45	18.00	24.86	19.51	21.53	26.86	16.51	24.14
	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m
Self storage income	2.6	5.7	28.9	3.9	41.1	2.3	4.9	27.6	3.6	38.4
Ancillary income	0.4	1.2	5.5	0.5	7.6	0.4	0.9	4.5	0.5	6.4
Other income	0.1	0.2	1.2	0.2	1.7	0.1	0.2	1.7	0.2	2.1
Total Income	3.1	7.1	35.6	4.6	50.4	2.8	6.0	33.8	4.3	46.9
Store EBITDA	2.0	4.2	22.6	3.1	31.9	1.7	3.5	21.4	2.8	29.4
Store EBITDA margin (%)	64%	60%	63%	67%	63%	61%	58%	63%	65%	63%
Central Costs *	0.3	0.7	3.5	0.5	5.0	0.2	0.5	3.2	0.4	4.3
Underlying EBITDA	1.7	3.5	19.1	2.6	26.9	1.5	3.0	18.2	2.4	25.1
Underlying EBITDA margin (%)	54%	51%	53%	56%	53%	54%	50%	54%	56%	53%
Rent Charge	0.0	0.5	3.9	0.1	4.5	0.0	0.5	4.4	0.1	5.0
Underlying EBITDA after leasehold costs	1.7	3.0	15.2	2.5	22.4	1.5	2.5	13.8	2.3	20.1

<sup>\*</sup> Sales and marketing costs are including in store costs in the above analysis and administrative expenses in the statutory profit and loss statement Classification of store categories have been frozen as at 31 Oct 2013 position for ease of comparison, with the following definitions: Developing: < 2 full financial years, Established: 2 to 5 full financial years, Mature: over 5 full financial years, Large: > 65,000 sq ft Occupancy excludes Bulk space of 0.07 (m SqFt)

Above table has not been fully adjusted for the impact of rounding

### Portfolio summary split between freehold & leasehold



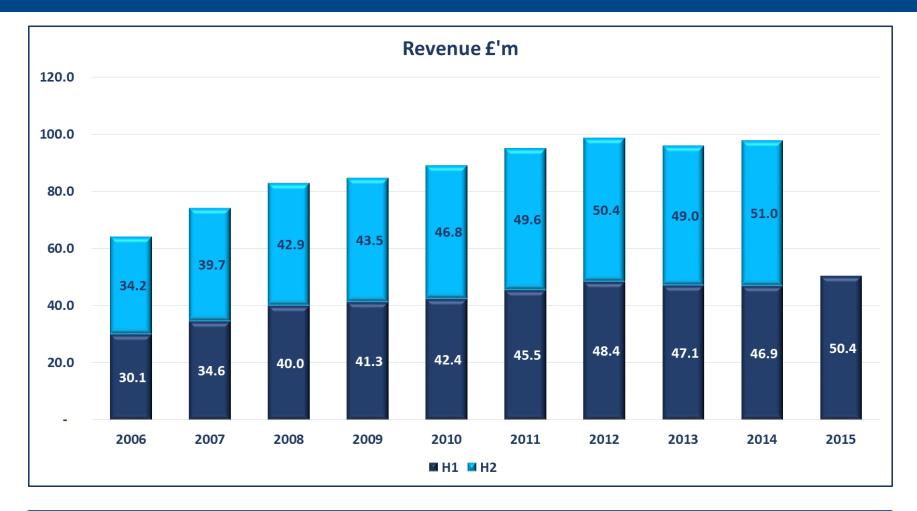
			20	15			2014						
	u	UK		ris	Gro	Group		UK		Paris		Group	
	Freehold	Leasehold											
Number of Stores	65	32	13	11	78	43	64	33	12	13	76	46	
Self storage income £m	19.5	10.5	5.4	5.7	24.9	16.2	15.2	11.4	5.3	6.5	20.5	17.9	
Ancillary income £m	4.6	2.0	0.5	0.5	5.1	2.5	3.0	2.2	0.5	0.6	3.5	2.8	
Other income £m	1.2	0.4	0.0	0.1	1.2	0.5	1.4	0.7	0.0	0.1	1.4	0.8	
Total Income	25.3	12.9	5.9	6.3	31.2	19.2	19.6	14.3	5.8	7.2	25.4	21.5	
Store EBITDA (IFRS)	15.3	8.0	3.9	4.7	19.2	12.7	11.7	8.5	3.8	5.4	15.5	13.9	
Central Costs *	2.9	1.6	0.3	0.2	3.2	1.8	2.0	1.6	0.4	0.3	2.4	1.9	
Underlying EBITDA	12.4	6.4	3.6	4.5	16.0	10.9	9.7	6.9	3.4	5.1	13.1	12.0	
NOI margin (%age)	49%	50%	61%	71%	51%	57%	49%	48%	59%	71%	52%	56%	
Rent Charge		2.6		1.9		4.5		2.6		2.4		5.0	
Underlying EBITDA after leasehold costs	12.4	3.8	3.6	2.6	16.0	6.4	9.7	4.3	3.4	2.7	13.1	7.0	

Sales and marketing costs are including in store costs in the above analysis and administrative expenses in the statutory profit and loss statement Above table has not been adjusted for the impact of rounding



# Resilient business model

#### **Robust business**



- Group Revenue has been growing steadily
- The self storage model is attractive as a result of:
  - Longevity of customers (Average stay of existing customer is 110 weeks)
  - Value of individual customer is small (Largest customer only 0.2% of Revenue)
  - Demand drivers are varied











# Customers

### **Customer average length of stay – Group**

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Age of	Store	1-2`	<b>Years</b>	2-5 Years		> 5 Years		Portfolio at Apr 2014		Portfolio at Apr 2014	
No of Stores				16		103		119		120	
		(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)
Business	Existing	-	-	81	18.8	144	33.3	137	31.7	136	31.3
	Vacated	-	-	30	6.9	50	11.6	50	11.4	49	11.3
	Total	-	-	43	9.8	59	13.6	58	13.4	58	13.3
Personal	Existing	-	-	62	14.4	108	24.8	100	23.2	101	23.2
	Vacated	-	-	24	5.6	33	7.6	33	7.5	33	7.5
	Total	-	-	31	7.0	38	8.7	37	8.6	37	8.6
All	Existing	-	-	66	15.3	118	27.2	110	25.4	110	25.4
	Vacated	-	-	25	5.7	37	8.5	36	8.3	36	8.3
	Total	-	-	32	7.5	42	9.7	41	9.6	42	9.6

### **Customer average length of stay in the UK**



Age of	Store	1-2 \	<b>/</b> ears	2-5 <b>`</b>	2-5 Years		> 5 Years		olio at 2015	Portfolio at Apr 2014	
No of Stores			-	1	0	8	35	9	5	95	
		(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)
Business	Existing	-	-	84	19.4	139	32.0	134	30.8	134	30.9
	Vacated	-	-	29	6.7	48	11.0	47	10.8	46	10.7
	Total	-	-	42	9.6	55	12.7	55	12.6	54	12.5
Personal	Existing	-	-	58	13.4	98	22.7	93	21.5	94	21.8
	Vacated	-	-	21	4.8	30	7.0	30	6.9	30	6.9
	Total	-	-	26	5.9	34	7.8	33	7.7	34	7.8
All	Existing	-	-	64	14.8	111	25.5	105	24.3	106	24.5
	Vacated	-	-	22	5.1	34	7.8	33	7.7	33	7.7
	Total	-	-	28	6.5	38	8.9	38	8.8	38	8.8

### **Customer average length of stay in France**

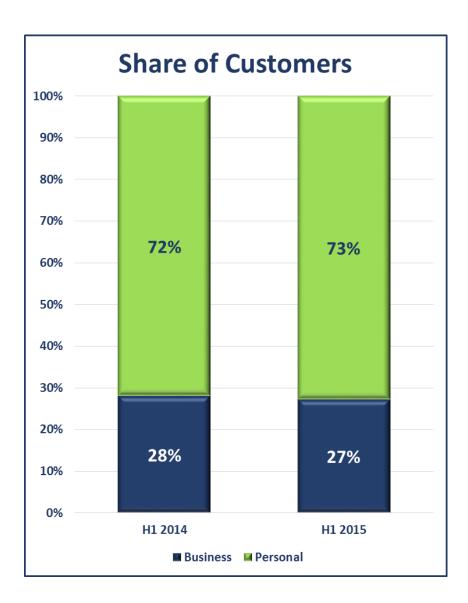
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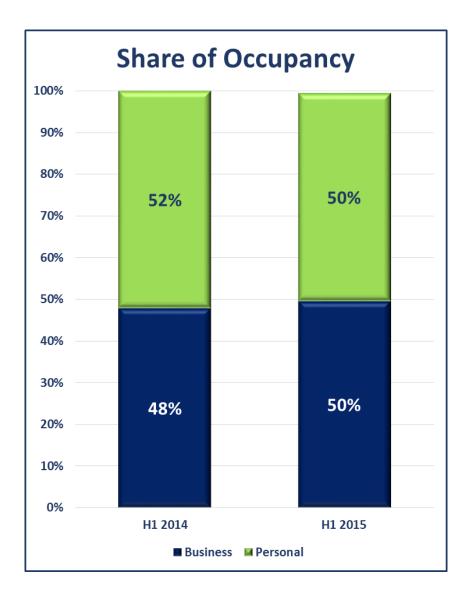
Age of Store		1-2 Years		2-5 Years		> 5 Years		Portfolio at Apr 2015		Portfolio at Apr 2014	
No of Stores		-		5		19		24		25	
		(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)	(wks)	(mths)
Business	Existing	-	-	77	17.8	156	36.1	141	32.5	135	31.2
	Vacated	-	-	31	7.2	55	12.6	53	12.3	52	12.1
	Total	-	-	45	10.3	66	15.2	64	14.8	63	14.6
Personal	Existing	-	-	67	15.5	134	30.9	116	26.8	116	26.7
	Vacated	-	-	31	7.2	49	11	47	10.9	47	10.8
	Total	-	-	40	9.1	58	13.3	55	12.8	55	12.8
All	Existing	-	-	69	15.9	139	32.1	121	28	120	27.7
	Vacated	-	-	31	7.2	51	11.7	49	11.3	48	11.2
	Total	-	-	40	9.3	60	13.8	58	13.3	57	13.3

### **Length of stay based on H1 customers**

		UK				FR				Group			
		H1 2015		H1 2014		H1 2015		H1 2014		H1 2015		H1 2014	
		(wks)	(mths)										
Business	Existing	131	30	134	31	126	29	135	31	130	30	136	31
	Vacated	56	13	55	13	62	14	70	16	57	13	58	13
	Total	109	25	110	25	110	25	107	25	109	25	109	25
Personal	Existing	93	22	94	22	119	28	116	27	102	24	101	23
	Vacated	30	7	35	8	54	12	51	12	35	8	39	9
	Total	66	15	72	17	100	23	101	23	75	17	80	19
All	Existing	104	24	106	25	121	28	120	28	109	25	110	25
	Vacated	35	8	39	9	55	13	54	13	39	9	43	10
	Total	76	18	82	19	102	24	102	24	83	19	87	20

#### **Group Customer split as at 30 Apr 2015**





### **Business and domestic numbers**

Business and Personal Customers	UK	Paris
Personal Customers		
Numbers (% of total)	70%	80%
Square feet occupied (% of total)	47%	63%
Average Length of Stay (months)	21.5	26.8
Business Customers		
Numbers (% of total)	30%	20%
Square feet occupied (% of total)	53%	37%
Average Length of Stay (months)	30.8	32.5